

Venue	Watercare Services, Level 4 Boardroom, 73 Remuera Rd, Remuera and via Microsoft Teams
Time	11am to 2:30pm (lunch break from 12:30pm to 1pm)

The following items are confidential subject to Part 2 of the Local Government Official Information and Meetings Act 1987.

Meeting administration		Spokesperson	Action sought	Particular interests protected (refer overleaf)
1	Minutes of the previous meeting of 28 October 2025	Chair	For approval	s7(2)(f)(i), (ii), (h), (i), (j)
2	Ratification of an out of cycle approval for an agreement with Aquaculture NZ	Chair	For noting	s7(2)(f)(i), (h)
3	Matters arising	Chair	For noting	s7(2)(f)(i), (h)
Items for information, discussion and approval				
4	General business update	Chair	For discussion	s7(2)(f)(i)
Strategic matters				
5	Watercare Strategy for FY26-30	CE	For approval	s7(2)(i), (h)
6	Watercare's response to growth – private plan changes, resource management reform and fast track applications	Priyan Perera	For discussion	s7(2)(f)(i), (h), (i), (j)
Economic regulation matters				
7	Draft Q1/FY26 performance report (Charter clauses 28 and 29)	Meg Wiltshire	For approval	s7(2)(f)(i)
8	Draft Q1/FY26 operating and capital expenditure report (Charter clause 27(5) and (6))	Angela Neeson	For approval	s7(2)(f)(i)
9	Status update – operating cost efficiency improvement plan (Charter clause 20)	Andrew Mercer	For discussion	s7(2)(f)(i)
10	Confidential update from the Committee Chair	Julian Smith	For noting	s7(2)(f)(i), (h)
Running the business – for approval				
11	U.S.\$5,000,000,000 European Medium Term Note Programme	Angela Neeson	For approval	s7(2)(f)(i), (h), (j)
Running the business – for discussion				
12	Financial report	Angela Neeson	For discussion	s7(2)(f)(i), (h), (i), (j)
13	Programme delivery report	Suzanne Lucas	For discussion	s7(2)(f)(i), (h), (i), (j)
14	Confidential business update	Executive team	For discussion	s7(2)(f)(i), (h), (i), (j)
Running the business – for information				
15	Q1 progress update for CE's KPIs	CE	For information	s7(2)(f)(i), (h), (i), (j)
General business				
16.1	Closing karakia	Graham Darlow	-	-
16.2	Board only meeting review	Chair	For discussion	s7(2)(f)(i), (h)
Date of next meeting		Monday, 8 December 2025		

Local Government Official Information and Meetings Act 1987

Section 7 (2)

Subject to sections 6, 8, and 17, this section applies if, and only if, the withholding of the information is necessary to—

- (a) protect the privacy of natural persons, including that of deceased natural persons; or
- (b) protect information where the making available of the information—
 - (i) would disclose a trade secret; or
 - (ii) would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information; or
- (ba) in the case only of an application for a resource consent, or water conservation order, or a requirement for a designation or heritage order, under the Resource Management Act 1991, to avoid serious offence to tikanga Maori, or to avoid the disclosure of the location of waahi tapu; or
- (c) protect information which is subject to an obligation of confidence or which any person has been or could be compelled to provide under the authority of any enactment, where the making available of the information—
 - (i) would be likely to prejudice the supply of similar information, or information from the same source, and it is in the public interest that such information should continue to be supplied; or
 - (ii) would be likely otherwise to damage the public interest; or
- (d) avoid prejudice to measures protecting the health or safety of members of the public; or
- (e) avoid prejudice to measures that prevent or mitigate material loss to members of the public; or
- (f) maintain the effective conduct of public affairs through—
 - (i) the free and frank expression of opinions by or between or to members or officers or employees of any local authority, or any persons to whom section 2(5) applies, in the course of their duty; or
 - (ii) the protection of such members, officers, employees, and persons from improper pressure or harassment; or
- (g) maintain legal professional privilege; or
- (h) enable any local authority holding the information to carry out, without prejudice or disadvantage, commercial activities; or
- (i) enable any local authority holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations); or
- (j) prevent the disclosure or use of official information for improper gain or improper advantage.