Board meeting |8 December 2025 Confidential session



Venue	Vatercare Services, Level 4 Boardroom, 73 Remuera Rd, Remuera and via Microsoft Teams		
Time	10am to 12noon		

The following items are confidential subject to Part 2 of the Local Government Official Information and Meetings Act 1987.

	Meeting administration	Spokesperson	Action sought	Particular interests protected (refer overleaf)			
1	Opening karakia	Andrew Clark	-	-			
2	Apologies	Chair	Record apologies	-			
3	Quorum	Chair	A majority of directors	-			
4	Declaration of any conflicts of interest	Chair	For information	-			
5	Matters arising	Chair	Note matters arising	s7(2)(f)(i), (h)			
Items for information, discussion and approval							
6	General business update	Chair	For discussion	s7(2)(f)(i)			
Strategic matters							
7	Future sources strategy	Priyan Perera	For discussion	s7(2)(f)(i), (h), (i), (j)			
Econ	Economic regulation matters						
8	Review of Economic Regulation Committee Terms of Reference	Chris Dew	For approval	s7(2)(f)(i)			
9	Review of the draft operating cost efficiency improvement plan (Charter clause 20)	Andrew Mercer	For approval	s7(2)(f)(i)			
10	Briefing session on key price-quality concepts	Keston Ruxton	For discussion	s7(2)(f)(i), (h), (i), (j)			
Running the business – for approval							
11	Army Bay WWTP Upgrade – Stage 1A – Liquid Stream – design phase	Priyan Perera	For approval	s7(2)(f)(i), (h), (j)			
12	Herne Bay Collector Project – Western Isthmus Water Quality Improvements Programme	Suzanne Lucas	For approval	s7(2)(f)(i), (h), (j)			
Running the business – for discussion							
13	Western water supply programme update	Priyan Perera	For discussion	s7(2)(f)(i), (h), (i), (j)			
14	Wastewater Interceptor Risk Profile	Priyan Perera	For discussion	s7(2)(f)(i), (h), (i), (j)			
	General business						
15.1	Closing karakia	Andrew Clark	-	-			
15.2	Board only meeting review	Chair	For discussion	s7(2)(f)(i), (h)			

Date of next meeting	Wednesday, 25 February 2026
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Local Government Official Information and Meetings Act 1987 Section 7 (2)

Subject to sections 6, 8, and 17, this section applies if, and only if, the withholding of the information is necessary to—

- (a) protect the privacy of natural persons, including that of deceased natural persons; or
- (b) protect information where the making available of the information—
- (i) would disclose a trade secret; or
- (ii) would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information; or (ba) in the case only of an application for a resource consent, or water conservation order, or a requirement for a designation or heritage order, under the Resource Management Act 1991, to avoid serious offence to tikanga Maori, or to avoid the disclosure of the location of waahi tapu; or
- (c) protect information which is subject to an obligation of confidence or which any person has been or could be compelled to provide under the authority of any enactment, where the making available of the information—
 - (i) would be likely to prejudice the supply of similar information, or information from the same source, and it is in the public interest that such information should continue to be supplied; or
 - (ii) would be likely otherwise to damage the public interest; or
- (d) avoid prejudice to measures protecting the health or safety of members of the public; or
- (e) avoid prejudice to measures that prevent or mitigate material loss to members of the public; or
- (f) maintain the effective conduct of public affairs through—
 - (i) the free and frank expression of opinions by or between or to members or officers or employees of any local authority, or any persons to whom section 2(5) applies, in the course of their duty; or
 - (ii) the protection of such members, officers, employees, and persons from improper pressure or harassment; or
- (g) maintain legal professional privilege; or
- (h) enable any local authority holding the information to carry out, without prejudice or disadvantage, commercial activities; or
- (i) enable any local authority holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations); or
- (j) prevent the disclosure or use of official information for improper gain or improper advantage.